

MASSACHUSETTS  
**HIGHTECHNOLOGYCOUNCIL**

*Dedicated to Growth... Committed to Action*

## **MASSACHUSETTS HIGH TECHNOLOGY COUNCIL GUIDING PRINCIPLES**

### **OPERATING PRINCIPLES**

The Massachusetts High Technology Council will continue to work in a cooperative and constructive manner with local, state, regional, and federal government officials and other organizations toward mutually desirable goals that will achieve agreed upon objectives.

- A. The Council's agenda is focused primarily on Massachusetts state and local policy issues, although it may involve itself in certain federal policy issues when they have a direct bearing on Council members.
- B. The Council will take a forthright stand on issues that affect its ability to achieve its objectives without regard to possible political consequences. The Council believes this guiding principle takes precedence over expediency in formulating public policy.
- C. The Council will continue to initiate new programs whenever appropriate to help Massachusetts high tech companies enhance their global competitive position.
- D. The CEOs of Council member firms will continue to be personally involved in the activities of the Council, participating in the decisions governing its programs, supporting its activities, and measuring its progress toward achieving its objectives.

### **OPERATING POLICIES & PROCEDURES**

- A. The Council will keep its full-time staff as small as practicable. It will continue to draw heavily on the talents of its members and associate member CEOs and their staff for operational support.
- B. To achieve its objectives, the Council needs access to a variety of specialized talents, including communications professionals, lawyers, accountants, human resource specialists, experts in tax and employee benefits, environmental matters, and others. These people will be made available on an ad hoc basis by member companies.
- C. The Council will publicly declare itself through the offices of its chairman and president on major legislative proposals or public policy issues only with the specific authorization of the Executive Committee. When an issue is deemed to have a potentially significant impact on the Council's ability to achieve its objectives, if possible, the authorization of the full Board of Directors should also be obtained.
- D. Member firms and individual employees are free to advocate views that differ from positions approved by the Council, provided that no Council endorsement is stated or implied. This includes, but is not limited to, endorsing candidates for political office or taking positions on issues under consideration by the state legislature, state administration, independent authorities, or local government.